Learn more about these and other issues:

- *Indian Oil and Gas Canada* as a regulator
- Overcoming challenges in developing successful Aboriginal energy partnerships
- Aboriginal equity participation
- First Nation participation in carbon credits in the oil and gas sector
- Partnerships for Aboriginal businesses or communities
- Creating opportunities for Aboriginal communities to participate in major resource projects
- Aboriginal supplier prequalification
- Benefit agreements and consultation
- The role of the *Aboriginal Pipeline Group* (APG) in the *Mackenzie Gas Project*
- Aboriginal joint ventures and limited partnerships that build capacity
- Resolution of past grievances in the context of new developments

**KEYNOTE LUNCHEON ADDRESS:**
Aboriginal Equity Partnership Models – the NWT Experience

*Minister Bob McLeod*

*Industry, Tourism and Investment Government of the Northwest Territories*
Dear Colleague,

We are pleased to invite you to Insight Information’s 9th Annual ABORIGINAL OIL and Gas Forum. This in-depth program covers key matters related to Aboriginal participation in the oil and gas industry. This conference builds on the momentum of past programs covering new and important business and legal developments that impact oil and gas companies working with First Nations, Métis and Inuit communities in Western and Northern Canada. Hear about how current oil and gas projects hinge on understanding the respective roles and obligations of governments, Aboriginal communities and industry. It is clear that working together with Aboriginal communities in a manner that accommodates diverse interests is key to building mutually beneficial, long term relationships.

We have assembled a faculty of experts to speak about the changes and challenges relating to the oil and gas industry. We will study some of the recent economic development partnerships between industry and Aboriginal communities in order to identify best practices for participants and aspiring players. Networking luncheons, informal breaks and question periods after each session will give attendees the opportunity to address their questions and to establish important industry contacts.

Please join us, your colleagues, and the specially-selected expert faculty at this informative conference. We look forward to seeing you there!

Yours truly,

JoAnn P. Jamieson
Partner
Twyman Jamieson LLP (Calgary)

Ron S. Maurice
Senior Partner, Maurice Law
Barristers and Solicitors (Calgary)

Who Should Attend

Whether you’re involved in commercial activities, policy creation, claim negotiations or litigation with or on behalf of Indigenous peoples, this conference is essential. Consider attending if you are:

- First Nations Chiefs and Councillors
- Band Members and Officers (who manage or develop oil, gas and energy projects)
- Members of Aboriginal Associations
- Land Managers and Administrators
- Policy Makers and Advisors
- Federal and Provincial Representatives
- Oil, Gas and Energy Business Developers
- Economic Development Officers
- Managers of Aboriginal Relations and Services
- Environmental Consultants, Engineers and Managers
- Operations Managers
- Legal Professionals: Counsel, Aboriginal Law Lawyers, Crown Attorneys, Energy / Natural Resources Lawyers
- Federal and Provincial Government Officials and Employees
- Negotiators and Mediators
- Senior Managers of Energy, Hydropower, Wind Power, Green Energy, Mining, Forestry, Pulp and Paper, Oil and Gas (Natural Resources Firms)
- Consultants in Natural Resources and Aboriginal Matters
- Senior Executives, Directors and Managers of:
  - Aboriginal Affairs
  - Legal Affairs
  - Resource Development
  - Business Development/Operations

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December 6, 2010

8:00
Registration and Continental Breakfast

9:00
Elder’s Opening Prayer and Welcoming Remarks from Insight Information

9:05
Co-Chair’s Opening Remarks

JoAnn P. Jamieson
Partner
Twyman Jamieson LLP

9:15
Indian Oil and Gas Canada as a Regulator

Strater Crowfoot
Executive Director and Chief Executive Officer
Indian Oil and Gas Canada
Government of Canada

- IOGC’s mandate
- IOGC’s top priority - modernization of the Indian Oil and Gas Act, Regulations and IOGC Systems, and engagement of First Nations
- First Nations’ share of their oil and gas resources and IOGC’s position on incentives
- Relationships between IOGC, First Nations, and Band-owned companies
- IOGC’s role in treaty land entitlement

10:15
Networking Coffee Break

10:30
Overcoming Challenges in Developing Successful Aboriginal Energy Partnerships

Blaine Favel
CEO and President
One Earth Oil and Gas

11:15
Aboriginal Equity Participation

Richard Brant, B.A., LL.B.
Coordinator, Aboriginal Economic Participation
Community Relations & Aboriginal Affairs
Enbridge Pipelines Inc.

- Why is it important to provide equity participation to Aboriginal communities regarding major projects?
- How much equity participation should you make available to Aboriginal communities?
- How do you present the opportunity of equity participation to Aboriginal communities?
- How does Aboriginal equity participation get funded and who is required to provide funding?

12:15
Networking Luncheon

1:30
First Nation Participation in Carbon Credits in the Oil and Gas Sector

R. Lee Francoeur
Partner
Maurice Law Barristers & Solicitors

- Introduction to carbon credits
- Background of carbon credit system
- Explanation of certified reduction mechanisms
- Alberta’s regulatory framework
- Introduction of relevant legislation
- Alberta’s rationale/purpose for establishing a carbon offset market
- Comparative with Canada’s GHG regulatory framework
- Brief explanation of verified credits process
- Carbon credits application to oil and gas
- First Nation’s role and partnerships
- Utilizing tax exemptions
- Economic development
- Technology fund credits for Aboriginal oil and gas companies
- Analogy of BC First Nations studies
- Become an international player in UNFCCC objectives

2:30
Networking Refreshment Break
2:45  Aboriginal Supplier Prequalification

Richard Brant, B.A., L.L.B.
Coordinator, Aboriginal Economic Participation
Community Relations & Aboriginal Affairs
Enbridge Pipelines Inc.

• What are the barriers to Aboriginal suppliers prequalifying with project development companies?
• What does prequalifying mean with respect to assurance of opportunities for Aboriginal suppliers to bid on project work?
• What can be done to improve the success rate of Aboriginal suppliers when it comes to prequalification?
• How do you manage expectations of Aboriginal suppliers who prequalify?
• How do you encourage Aboriginal suppliers who fail to prequalify to continue building capacity toward another try in the future?

3:45  Partnerships with Aboriginal Businesses or Communities

Steve Lindley
Vice President, Aboriginal and Northern Affairs
SNC-Lavalin Inc.

• Discuss aboriginal business partnering
• Recent experiences and relevant insights to share
• Lessons learned approach

4:45  Co-Chair's Summation and Conference Adjourns for the Day

December 7, 2010

8:00  Continental Breakfast

9:00  Co-Chair’s Opening Remarks

Ron S. Maurice
Senior Partner
Maurice Law Barristers & Solicitors

9:15  Creating Opportunities for Aboriginal Communities to Participate in Your Project

JoAnn P. Jamieson
Twyman Jamieson LLP

• Aligning consultation, regulatory process and the negotiation of benefits
• Designing a package of benefits to ensure opportunity
• Managing your major contractor to ensure sub-contracting opportunities are available
• When to use sole sourcing and set-aside procurement opportunities
• Structuring the work to provide opportunities across several communities

10:15  Benefit Agreements and Consultation

William L. McElhanney
Partner
Ackroyd LLP

• Principles
• Preconditions for Negotiation
• Parties
• Community Relations
• Equity Interest
• Royalty Interest
• Business and Employment Opportunities
• Education and Training Opportunities
• Environmental Protection and Maintenance of Traditional Activities
• Financial Accommodation
• Evaluation of Benefit Agreement
• Dispute Resolution
• Confidentiality

11:15  Networking Coffee Break

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For further details, please contact Amy Leung at 416.642.6128 or aleung@alm.com
11:30
The Role of the Aboriginal Pipeline Group (APG) in the Mackenzie Gas Project

Bob Reid
President
Aboriginal Pipeline Group

• Background of APG
• APG’s role in the Mackenzie Gas Project
• Long-term benefits to northern shareholders
• Current status of the Mackenzie Gas Project

12:30
Networking Luncheon

1:15
KEYNOTE LUNCHEON ADDRESS
Aboriginal Equity Partnership Models – the NWT Experience

Minister Bob McLeod
Industry, Tourism and Investment
Government of the Northwest Territories

2:00
Aboriginal Joint Ventures and Limited Partnerships That Build Capacity

Amanda E. Sutton
Associate
McMillan LLP

• Introduction to joint ventures and limited partnerships
• When are joint ventures and limited partnerships an appropriate method for ensuring Aboriginal community participation in project economic benefits?
• How should joint ventures and limited partnerships be structured to ensure their success and ensure that Aboriginal communities maximize benefits?
• Joint ventures and limited partnerships - problems and pitfalls to avoid

2:45
Networking Refreshment Break

3:00
Resolution of Past Grievances in the Context of New Developments

Sandra Gogal
Partner
Miller Thomson LLP

• Implications for industry of the 2009 decision in Carrier Sekani Tribal Council v. British Columbia (Utilities Commission)

3:45
Climb the Inclusion Continuum: Become an Employer of Choice for Aboriginal Talent

Kelly Lendsay
President and CEO
Aboriginal Human Resource Council

• Explore your business case for inclusion
• Get insight into groundbreaking employer strategies that will guide you up the council’s Inclusion Continuum - a seven-stage employer roadmap designed to help build inclusion workplaces
• Discover a suite of the tools (assessment tools, tips sheets, guidebooks and modular workshops) that have been embedded into the council’s employer program - Mastering Aboriginal Inclusion
• Uncover strategies for successful Aboriginal procurement that will help you advance your business case for inclusion and your partnerships with the Aboriginal community
• Learn from the council’s collective findings and insights from inclusion leaders across Canada that have successfully expanded Aboriginal employment and engagement within Canadian workplaces
• Realize the major challenges facing employers, key management strategies and the employer network committed to growing an international workplace culture of Indigenous inclusion

4:30
Co-Chair’s Summation and Conference Concludes

Upcoming Conferences

TIGHT OIL FORUM
December 1-2, Calgary

ABORIGINAL ENERGY
December 6-7, Toronto

ABORIGINAL LAW
January 25-26, 2011, Calgary

CANADIAN OIL SANDS SUMMIT
February 2-3, 2011, Calgary

MINING IN SASKATCHEWAN
February 23-24, 2011, Saskatoon
9th Annual

ABORIGINAL OIL and GAS FORUM

December 6 - 7, 2010 | The Fairmont Hotel Macdonald | Edmonton

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