



## Kourtney Rylands

Calgary

403.355.3326

kourtney.rylands@mcmillan.ca

### education and year of call

- Called to the Alberta bar - 2015
- University of Calgary, J.D. - 2014
- University of Calgary, B.A. Political Science - 2011
- University of Calgary, B.A. Psychology - 2011

### practice areas

business formation  
business law  
capital markets  
corporate finance  
financial services  
mergers and acquisitions  
restructuring and insolvency

### industries

banking  
energy  
private equity - buyouts & venture  
capital investment  
startups and emerging companies

### profile

Kourtney Rylands is an associate in the firm's Corporate Restructuring and Business Law practice groups. Her Corporate Restructuring practice focuses on security enforcement, receiverships, reorganizations, bankruptcies, and liquidations. Kourtney has advised banks, financial institutions, borrowers, court appointed receivers and trustees in bankruptcy in domestic and cross-border security enforcement and restructuring proceedings, in a broad range of industries, including oil and gas, construction, life sciences, applied technology, manufacturing, agriculture, and retail.

Kourtney's Business Law practice focuses on advising clients on corporate/commercial law at all stages in a company's life cycle, from startup, through growth to exit. Her experience in corporate restructuring also allows her to provide practical advice to corporate clients on how to structure their business. Kourtney's transactional experience includes domestic and cross-border mergers and acquisitions.

Kourtney is also a member of the McMillan Startups initiative, providing tips, tools and programs for entrepreneurs and their startup ventures. Find out more and read blog updates at [mcmillanstartups.ca](http://mcmillanstartups.ca).

Prior to law Kourtney gained business and client service experience with the provincial and federal governments.

### publications

Kourtney Rylands  
t: 403.355.3326  
kourtney.rylands@mcmillan.ca

## **February 2018**

The Enforceability of Make-Whole Clauses in Insolvency Proceedings Annual Review of Insolvency Law  
Annual Review of Insolvency Law

Co-authored with Wael Rostom

## **April 2017**

Appeal Dismissed: Decision of the Alberta Court of Appeal in Re Redwater Confirms Paramountcy of BIA  
Restructuring and Insolvency Bulletin

## **March 2017**

The Enforceability of Make-Whole Clauses in Bankruptcy Insolvency and Restructuring Bulletin

## **February 2017**

Pre-Packs under the Companies' Creditors Arrangement Act: Has the Push for Efficiency Undermined Fairness  
Annual Review of Insolvency Law

Co-authored with Tushara Weerasooriya, Adam Maerov, and Caireen Hanert

## **June 2016**

Redwater Appeal Creates Continued Uncertainty for Insolvent Oil and Gas Companies in Alberta  
Restructuring and Insolvency Bulletin

## **May 2016**

New Rules for Asset Sales by Insolvent Producers (at least for now)

Restructuring and Insolvency Bulletin

Lexology

## **January 2016**

Compromise with the Alberta Energy Regulator: Navigating a Receivership in Alberta's Oil Patch

Restructuring and Insolvency Bulletin

## **January 2016**

TSX and TSXV provide guidance on new rights offering exemptions

Securities Bulletin

## **January 2016**

The Apache Pipeline Spill and the Alberta Energy Regulator  
CAPL Negotiator

## **October 2015**

Knock-for-Knock Indemnification Clauses in the Oil and Gas Industry

CAPL Negotiator



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