

## TIMOTHY JOHN MURPHY\*



**Categories:** [ESG](#), [People](#), [Lawyers](#)

Tim Murphy is recognized as a leading lawyer in public private partnerships and infrastructure. He has exceptional expertise in financial services, government and public policy, and Indigenous law. Advising national and international clients, Tim provides trusted counsel in diverse areas including project finance, construction law, infrastructure and renewable energy, government procurement and bid practices.

An extensive and distinguished background in the public sector gives Tim unique insight into the workings of government. He served as chief of staff to the prime minister of Canada, providing strategic advice and direction to cabinet, the prime minister and senior levels of the public service. He also served as chief of staff to a former finance minister of Canada, as a member of provincial parliament in Ontario and as a strategic advisor to governments at all levels.

Tim is ranked in the area of projects by *Chambers Global* and *PLC Which Lawyer* and in project finance by the

*Canadian Legal Lexpert Directory* and *IFLR 1000*. Tim was also nominated by in-house counsel and his peers to appear in the 1st edition of the *Guide to the World's Leading Banking Finance and Transactional Attorneys* for his work in project finance.

A frequent commentator on BNN, Global Television, CTV Newsnet and CBC Newsworld, Tim is the author of *Public-private Partnerships in Canada: Law, Policy and Value for Money*, published by LexisNexis Canada in 2019. He teaches the Law and Policy of Public Private Partnerships at the JD and LLM levels at the University of Toronto Faculty of Law. Tim is also a member of the national public affairs firm [McMillan Vantage Policy Group](#) and is a leader of the firm's Project Finance and P3 Group.

**Email:** [tim.murphy@mcmillan.ca](mailto:tim.murphy@mcmillan.ca)

**Expertise:** Indigenous Law, Construction & Infrastructure, Financial Services, Government & Public Policy, Project Finance & P3

**Language Spoken:** English

**Location:** Toronto

**Phone:** 416.865.7908

**Position/Title:** Chief Executive Officer | Managing Partner

**Community Involvement:**

- Member, Board of Directors, Ontario Stroke Network
- Member, Board of Directors, Legal Aid Ontario
- Member, GTA Advisory Board, Canadian National Institute for the Blind
- Former Chief of Staff to the Prime Minister of Canada
- Former Chief of Staff to the Finance Minister of Canada
- Former Member of Provincial Parliament, Ontario

**Directorships & Affiliations:**

- Chair, Board of Directors, **Toronto City Housing Corporation**, 2019 –
- Trustee, **Morguard Real Estate Investment Trust**, 2020 –
- Board of Directors and Chair, Human Resources, Compensation and Pension Committee, **Morguard**

**Corporation**, 2006 - 2020

- Board of Directors, **Legal Aid Ontario**, 2009 – 2018
- Board of Directors, **Soulpepper Theatre**, 2014 -
- Member, GTA Advisory Board, **Canadian National Institute for the Blind**
- Registered advisor and PPP Expert on the **United Nations**
- Managing Director, **McMillan Vantage Public Affairs LP**, 2016 -

### **Publications:**

- "[Canadian politicians need to focus on economic growth, not ideological divisions](#)," Toronto Star (September 16, 2022)
- "[Crosslinx v. Ontario Infrastructure : Turns out the Pandemic is an Emergency...](#)", co-author with Julie Han, Jason Annibale and Ahsan Mirza, Canadian College of Construction Legal Update, pp 14-19 (November 8, 2021)
- "[Crosslinx v. Ontario Infrastructure : Turns out the Pandemic is an Emergency...](#)" Lexology (May 2021)
- "[Canada's Infrastructure Bank: An Opportunity to Step Up and Rebuild Canada's Post-Pandemic Economy](#)," McMillan Vantage (May 6, 2020)
- "[COVID-19: 'Essential' Information About the Consequences of Continuing to Operate a 'Non-Essential Business' in Ontario and Québec](#)," Lexology (March 2020)
- "[COVID 19 - Government Relief Efforts To Date](#)," Lexology (March 2020)
- "[Coronavirus - A Preparedness and Response Guide for Canadian Businesses](#)," Lexology (March 2020)
- "[Public-Private Partnerships in Canada: Law, Policy and Value for Money](#)," LexisNexis Canada (May, 2019)
- "[Inconvenient Termination: The Financial Impact of Terminating Public-Private Partnership \('P3'\) Projects](#)," Lexology (June 2018)
- "[The Tides of Change](#)," Lexpert (December 2016)
- "[A 'duty to consult' aboriginals is no excuse to delay project approvals](#)," Financial Post (November 2016)
- "Navigating C-45: Changes to a federal water act may open the gates to water infrastructure," Water Canada (February 2013)
- "What can we expect with changes to the *Navigable Waters Act*?" Water Canada Volume 13, Number 1 (January 2013)
- "6th Construction Financing Course," Managing Risk & Mastering Due Diligence (January 2011)
- "[Construction Law in Canada](#)," Co-author, LexisNexis (May 2010)
- "[4th Construction Financing Course](#)," Presentation, Financing Challenges for P3s (January 2010)
- "[Financing Challenges for P3s After the Credit Crisis](#)," Paper, 4th Construction Financing Course (January 2010)

2010)

- "Toronto lawyers unveil design-build project guide," Daily Commercial News and Construction Record (December 2009)
- "Are Canadians Better Served by Majority or Minority Government?," (November 30, 2009)
- "[Structuring and Managing Construction Risks in Public Private Partnerships](#)," Paper (November 2008)
- "[Changes to the Federal Lobbyists Registration Act](#)," Public Policy and Government Relations Bulletin (June 2008)
- "[The case for public-private partnerships in infrastructure](#)," Canadian Public Administration Volume 51, No. 1 PP. 99-126 (March 2008)
- "[City of Toronto Lobbyist Registry Comes into Effect](#)," Law Society of Upper Canada Municipal Law Conference, Public Policy and Government Relations Bulletin (February 2008)
- "[OSFI Ruling Creates New Opportunities for Foreign-Based Monoline Insurers](#)," Projects Bulletin (November 2007)
- "[What Paul Martin can teach Gordon Brown](#)," The Globe & Mail (May 2007)
- "[Calgary Ring Road PPP Reaches Financial Close](#)," Projects Bulletin (March 2007)
- "[Municipal P3s: The challenge of building a municipal constituency](#)," Article [www.renewcanada.net](http://www.renewcanada.net) (February 2007)
- "Noble Ambition," The Walrus Magazine - December/January 2007 Issue (January 2007)

#### **Education & Admissions:**

**Degree:** Called to the Ontario bar

**Year:** 1989

---

**Degree:** LLM

**University:** York University

**Year:** 2007

---

**Degree:** LLB

**University:** University of Toronto

**Year:** 1987

---

**Degree:** BA

**University:** Queen's University

**Year:** 1982

## Media Mentions:

- "[Hiring a non-lawyer manager for your firm?](#)" by Carolynne Burkholder-James, *CBA National*, June 22, 2021
- "[Legal Notes: Crosstown LRT partners entitled to claim relief due to COVID 'emergency'](#)", by John Bleasby, *Daily Commercial News/Construct Connect*, June 7, 2021
- "Public affairs group sees flood of clients to navigate government-led mobilization against COVID-19", *Canadian Lawyer*, April 8, 2020
- "[Liberal pharmacare plan has steep legal obstacles, say lawyers](#)", *Canadian Lawyer*, May 21, 2019
- BNN, the law show, weekly on Business Day PM
- "[Separating hope from hype: Assessing the Myanmar opportunity](#)", *The Economist Corporate Network Asia*, September 2013
- Regular commentator on public policy on CBC's *Power and Politics*
- Occasional contributor to *Global* and *CTV*

## Rankings & Recognition:

- Listed in *Who's Who Legal: Canada 2023* as a leader in Government Contracts
- Recognized by *Chambers Canada (2024)* as a leading lawyer in the area of Projects: PPP & Infrastructure
- Listed in *Who's Who Legal: Canada 2023* as a leader in Government Contracts
- Recognized by *Best Lawyers in Canada (2024)* as a leading lawyer in the area of Energy Law and Project Finance Law
- Recognized in the 2023 *Lexpert Special Edition on Canada's Leading Infrastructure Lawyers* as an Infrastructure Lawyer
- Recognized in the 2023 *Canadian Legal Lexpert Directory* as a Most Frequently Recommended Lawyer in the area of Infrastructure Law and a Repeatedly Recommended Lawyer in the area of Project Finance
- Recognized by *Chambers Global (2023)* as a leading lawyer in the area of Projects: PPP & Infrastructure
- Listed in *Who's Who Legal: Global 2022* as a leader in Government Contracts
- Listed in *Who's Who Legal: Canada 2022* as a leader in Government Contracts
- Recognized by *Chambers Canada (2023)* as a leading lawyer in the area of Projects: PPP & Infrastructure
- Recognized by *Best Lawyers in Canada (2023)* as a leading lawyer in the areas of Energy Law and Project Finance Law
- Recognized in the 2022 *Lexpert Special Edition on Canada's Leading Infrastructure Lawyers* as an Infrastructure Lawyer

- Recognized in the 2022 Canadian Legal Lexpert Directory as a Most Frequently Recommended Lawyer in the area of Infrastructure Law; a Consistently Recommended Lawyer in the area of Project Finance
- Recognized by Chambers Global (2022) as a leading lawyer in the area of Projects: PPP & Infrastructure
- Recognized by Chambers Canada (2022) as a leading lawyer in the area of Projects: PPP & Infrastructure
- Recognized by *Best Lawyers in Canada* (2022) as a leading lawyer in the areas of Energy Law and Project Finance Law
- Listed in *Who's Who Legal: Global 2021* as a leader in Government Contracts
- Listed in *Who's Who Legal: Canada 2021* as a leader in Government Contracts
- Recognized in the 2021 Lexpert Special Edition on Canada's Leading Energy Lawyers as a Leading Energy Lawyer
- Recognized in the 2021 Lexpert Special Edition on Canada's Leading Infrastructure Lawyers as a Infrastructure Lawyer
- *Best Lawyers in Canada 2021* as a leader in Energy Law
- *Who's Who Legal: Canada 2021* as a leader in Government Contracts
- *Chambers Global 2021* as a leader in Projects: PPP & Infrastructure
- *Canadian Legal Lexpert Directory 2021* "Leading Lawyer" in Indigenous Law, Construction Law, Infrastructure Law and Project Finance
- *Lexpert's Special Edition on Canada's Leading Infrastructure Lawyers 2020*

### **Speaking Engagements:**

- Moderator, Best Practices for Highly Regulated Industries Public Affairs, The Canadian Institute, Ottawa, Ontario

- March 2017

---

- Cross Country Panel: the Use of P3s in Canada Special Best Practices Panel: Lessons Learned and Challenges on the Horizon - Osgoode Certificate in Public-Private Partnerships, Toronto, Ontario

- February 2017

---

- Alternative Delivery Symposium Outline Ontario Road Builders' Association

---

- Public Private Partnerships Osgoode Certificate in Construction Law

- November 19, 2013

---

- Infrastructure and PPP in Canada and Developing Countries Canadian Chamber of Commerce, Hong Kong

- September 27, 2013

---

- Infrastructure Development: Getting it Right in Myanmar Myanmar Conference - Separating hope from hype: Assessing the Myanmar opportunity, Hong Kong

- September 26, 2013

---

- What Could Ontario's Evolving Long-term Plan Aspire to with Respect to RE/DG Penetration in the Power Mix? Moderator, EUCI Conference - Securing Ontario's Distribution Grid of the Future - Together, Toronto, ON

- September 16, 2013

- Upload File

---

- Workshop on Implementing PPP projects in Sierra Leone The World Bank Institute, Freetown, Sierra Leone

- July 9, 2013

- Upload File

---

- Public Policy Issues in PPP The World Bank Institute, Peru

- June 17, 2013

- Upload File

---

- Staying Right and Honourable: the corporate counsel's guide to dealing with media, government and the public McMillan Corporate Counsel CPD Series

- February 6, 2013

---

- P3s as an Expedient Financing Vehicle - Public and Private Sector Perspectives 10th Construction Financing Conference

---

- Debate Series: Two Sides of Contentious Issues Facing the Canadian P3 Market The 20th annual CCPPP National Conference on Public-Private Partnerships, Toronto, ON

- November 26, 2012

- Upload File

---

- Speaker, PPP Projects and Process PPP Canada, Ottawa, Ontario

- November 2016

---

- Public Private Partnerships Osgoode Certificate in Construction Law

- November 20, 2012

---

- Second Coming: The Re-emergence of the Canadian Bond Market for P3 Projects World Infrastructure Summit, Amsterdam, Netherlands

- November 2012

---

- Developing Successful Commercial Structures with Aboriginal Communities

- October 30, 2012

- Upload File

---

- Public Administrators' Management of Media Issues Guest Speaker

- October 10, 2012

- Upload File

---

- Aboriginal Projects: Case Studies Chair, SSX Ontario: Solar Summit and Expo June 20, 2012 Developing Aboriginal Cooperatives and Consortiums LSUC-OBA Aboriginal Economic Development

---

- Sustainability of GBEs – Why Projects Succeed and Fail Ryerson University's Advanced Management and Governance in GBEs – Leadership Series, Session IV

- June 15, 2012

- Upload File

---

- Partnership Agreements to Maximize Aboriginal Participation Powering Up: Aboriginal Energy Conference

- April 2012

- Upload File

---

- Sustainability of GBEs – Why Projects Succeed and Fail

- January 2012

---

- Public Private Partnerships: Construction Law Certificate Course The Osgoode Certificate in Construction Law, Osgoode Hall Law School

- November 2011

- Upload File



---

- Presentation of the Sustainability of GBEs – Why Projects Succeed and Fail Ryerson University's Advanced Management and Governance in GBEs – Leadership Series

- October 2011

- Upload File

---

- Panelist, Ontario Chamber of Commerce Ontario Economic Report, Toronto, Ontario

- November 2016

---

- Reflections and Observations on The Public Image of Lawyers Law Society of Upper Canada's Sixth Annual Solo and Small Firm Export

- June 2011

- Upload File

---

- Legal Panel, Let's Get Jurisprudential: Hot Topics in P3 Law and Procurement Innovating our Future – the 24th Annual CCPPP National Conference on Public-Private Partnerships, Toronto, Ontario

- November 2016

---

- Managing Risk in Healthcare Facility Building Projects Canadian Healthcare Infrastructure, Toronto, Ontario

- October 2016

---

- Public Private Partnerships, Lecturer Osgoode Certificate in Construction Law

- May 2016

---

- Constraining Costs and Staying Competitive in the Electricity Market Panelists, Empowering Ontario

- July 8, 2015

---

- The Implications of the Keewatin and Tsilhqot'in Decisions in Ontario and Building Economic Partnerships with First Nations and Metis Communities Co-Chair, Pacific Business & Law Institute

- October 28, 2014

---

- Changing Ownership Landscape in Ontario Panel Panel, OEA Energy Conference

- October 7, 2014

### **Representative Matters:**

- Counsel to the lenders on the \$2.5 billion Finch West Light Rail Transit Project in Toronto, Canada
- Counsel to the bond and bank lenders to the \$4.2 billion Champlain Bridge Project in Montreal, Canada
- Counsel to the bond and bank lenders to the \$1.2 billion Highway 407 East Phase 2 Project
- Counsel to the bond and bank lenders to the 132 MW John Hart Generating Station Power Project in British Columbia
- Counsel to the Alderville First Nation 5 MW solar farm generating station, the first 100% First Nation owned solar power project in Canada
- Counsel to ONroute with respect to the \$300 million AFP project for the 23 service station and restaurants on Highways 400 and 401 in the Province of Ontario
- Counsel to lenders to one of the bidders on the Waterloo Region Light Transit project;
- Counsel to the lenders to one of the bid teams for the Windsor-Essex Parkway Project
- Counsel to the Batchewana First Nation in respect of its equity stake in a 60 MW wind power project in Ontario
- Counsel to Infrastructure Ontario in respect of the procurement of the proposed Ontario diabetes registry
- Advisor to the World Bank in respect of PPP training for the governments of Sierra Leone and Peru
- Counsel to Export Development Canada with respect to loans to Chrysler Canada, Inc.
- Counsel to the developers of FIT PV electricity project

### **Teaching Engagements:**

- Adjunct professor at the University of Toronto Faculty of Law; JD and LLM courses in the Law and Policy of Public-Private Partnerships

**Industries:** Construction & Infrastructure, Project Finance & P3

**Practices:** Indigenous Law, Financial Services, Government & Public Policy